

## Ashdown Forest Medium Term Financial Plan

|   | 2025/26          | 2026/27          | 2027/28          |
|---|------------------|------------------|------------------|
| <b>INCOME SUMMARY</b>                         | <b>£</b>         | <b>£</b>         | <b>£</b>         |
| Licences & Forest Rate                        | 209,147          | 214,444          | 220,005          |
| Unrestricted funding (WDC,T/PCs)              | 201,544          | 204,429          | 207,261          |
| Car Parking                                   | 360,000          | 360,000          | 365,760          |
| Income generation and Donations               | 24,027           | 23,910           | 23,963           |
| Forest Products incl. Meat and Deer Carcasses | 26,118           | 26,538           | 26,899           |
| Visitors                                      | 22,620           | 23,552           | 24,530           |
| Financial                                     | 15,000           | 5,000            | 4,000            |
| CS Recharges                                  | 163,815          | 171,664          | 179,148          |
| Other Restricted Funding                      | 60,000           | 60,000           | 67,250           |
| <b>Total Core Income</b>                      | <b>1,082,271</b> | <b>1,089,537</b> | <b>1,118,816</b> |

|  |                |                |                |
|--|----------------|----------------|----------------|
| Countryside Stewardship Funding from Natural England | 748,261        | 748,261        | 748,261        |
| <b>Total Countryside Stewardship Income</b>          | <b>748,261</b> | <b>748,261</b> | <b>748,261</b> |

|                     |                  |                  |                  |
|---------------------|------------------|------------------|------------------|
| <b>TOTAL INCOME</b> | <b>1,830,532</b> | <b>1,837,798</b> | <b>1,867,077</b> |
|---------------------|------------------|------------------|------------------|

|                                     | 2025/26          | 2026/27          | 2027/28          |
|-------------------------------------|------------------|------------------|------------------|
| <b>EXPENDITURE SUMMARY</b>          | <b>£</b>         | <b>£</b>         | <b>£</b>         |
| Core Forest Staff Costs             | 470,509          | 458,521          | 474,195          |
| Operational expenses                | 213,598          | 216,656          | 220,123          |
| Administration Overheads            | 131,543          | 134,043          | 136,187          |
| Financial                           | 32,856           | 33,481           | 34,016           |
| Visitors                            | 10,851           | 11,057           | 11,234           |
| Capital purchases -Core             | 41,866           | 42,662           | 43,344           |
| Governance/charity set up           | 1,642            | 100              | 102              |
| Car Parking                         | 132,855          | 135,380          | 137,545          |
| Expenditure from Ringfenced Funding | 37,445           | 38,294           | 46,273           |
| <b>Total Core Expenditure</b>       | <b>1,073,165</b> | <b>1,070,194</b> | <b>1,103,019</b> |

|   |                  |                  |                  |
|---|------------------|------------------|------------------|
| Staff Costs (Countryside Stewardship)           | 429,734          | 450,739          | 470,763          |
| CS Work Programme Project Expenditure           | 343,253          | 349,636          | 355,115          |
| <b>Total CS Expenditure for Funded Projects</b> | <b>772,987</b>   | <b>800,375</b>   | <b>825,878</b>   |
|   |                  |                  |                  |
| <b>TOTAL EXPENDITURE</b>                        | <b>1,846,152</b> | <b>1,870,569</b> | <b>1,928,897</b> |

|                                       |                |                |                |
|---------------------------------------|----------------|----------------|----------------|
| <b>Core Budget Surplus/(Deficit)</b>  | <b>9,106</b>   | <b>19,343</b>  | <b>15,797</b>  |
| <b>CS Budget Surplus/(Deficit)</b>    | <b>-24,726</b> | <b>-52,114</b> | <b>-77,617</b> |
| <b>Total Budget Surplus/(Deficit)</b> | <b>-15,620</b> | <b>-32,771</b> | <b>-61,820</b> |

| <b>Movement in Reserve Balances</b> | <b>Core<br/>£</b> | <b>HLS*<br/>£</b> | <b>CS<br/>£</b> |
|-------------------------------------|-------------------|-------------------|-----------------|
| Reserves at 01/04/2024              | <b>410,654</b>    | <b>223,304</b>    | <b>426,025</b>  |
| Forecast movement 2024/25           | 15,990            | -                 | (25,996)        |
| Forecast balance 31/3/2025          | <b>426,644</b>    | <b>223,304</b>    | <b>400,029</b>  |
| Forecast movement 2025/26           | 9,106             | -                 | (24,726)        |
| Forecast balance 31/3/2026          | <b>435,750</b>    | <b>223,304</b>    | <b>375,303</b>  |

\*The Higher Level Stewardship (HLS) programme ceased in 2016 the balance of funds will be spent in the spirit of the original agreement under the guidance of Natural England.